

'TORAY'

Innovation by Chemistry

May 11, 2009

**Announcement of Business Results
For the Fiscal Year Ended March 2009 and
Business Forecast for the Fiscal Year
Ending March 2010**

Toray Industries, Inc.

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A decorative graphic consisting of a thick blue horizontal line at the top, followed by a light blue and cyan gradient shape that tapers to the left and widens to the right, resembling a stylized wave or a rising curve.

I. Business Results for the Fiscal Year Ended March 2009 (Consolidated Basis)

A large, solid light blue rectangular area that occupies the lower half of the page, serving as a background for the main content.

Summary (Profits)



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Unit: Billion yen

	FY Mar/08			FY Mar/09			Changes
	1st Half	2nd Half	Total	1st Half	2nd Half	Total	
Net Sales	802.3	847.3	1,649.7	800.9	670.7	1,471.6	- 178.1 (-10.8%)
Cost of Sales	642.7	671.2	1,313.9	651.9	556.1	1,208.1	- 105.9 (-8.1%)
Gross Profit	159.6	176.1	335.7	148.9	114.6	263.5	- 72.2 (-21.5%)
(Gross Profit to Net Sales)	19.9%	20.8%	20.4%	18.6%	17.1%	17.9%	-2.4 points
Operating Income	44.0	59.4	103.4	30.3	5.7	36.0	-67.4 (-65.2%)
(Operating Income to Net Sales)	5.5%	7.0%	6.3%	3.8%	0.9%	2.4%	-3.8 points
Non-operating Income and Expenses, net	▲ 2.2	▲ 9.8	▲ 12.0	▲ 2.8	▲ 12.7	▲ 15.5	-3.5
Ordinary Income	41.9	49.6	91.5	27.5	▲ 7.0	20.5	-70.9 (-77.6%)
Special Credits and Charges, net	▲ 3.0	▲ 9.9	▲ 12.9	▲ 4.8	▲ 35.5	▲ 40.3	-27.4
Income before Income Taxes	38.9	39.7	78.6	22.7	▲ 42.5	▲ 19.8	-98.3 (-)
Net Income	23.0	25.1	48.1	10.5	▲ 26.9	▲ 16.3	-64.4 (-)
Net Income per Share	16.4 yen	17.9 yen	34.3 yen	7.5 yen	▲ 19.2 yen	▲ 11.7 yen	
Dividend per Share	5.0 yen	5.0 yen	10.0 yen	5.0 yen	2.5 yen	7.5 yen	

Exchange Rate

<Yen/US\$>

FY Mar/08 → FY Mar/09

Average: 114.3 → 100.5

End of the term: 100.2 → 98.2

<Yen/Euro>

FY Mar/08 → FY Mar/09

Average: 161.5 → 143.5

End of the term: 158.2 → 129.8

Oil Price

<US\$/B> (DUBAI FOB)

FY Mar/08 → FY Mar/09

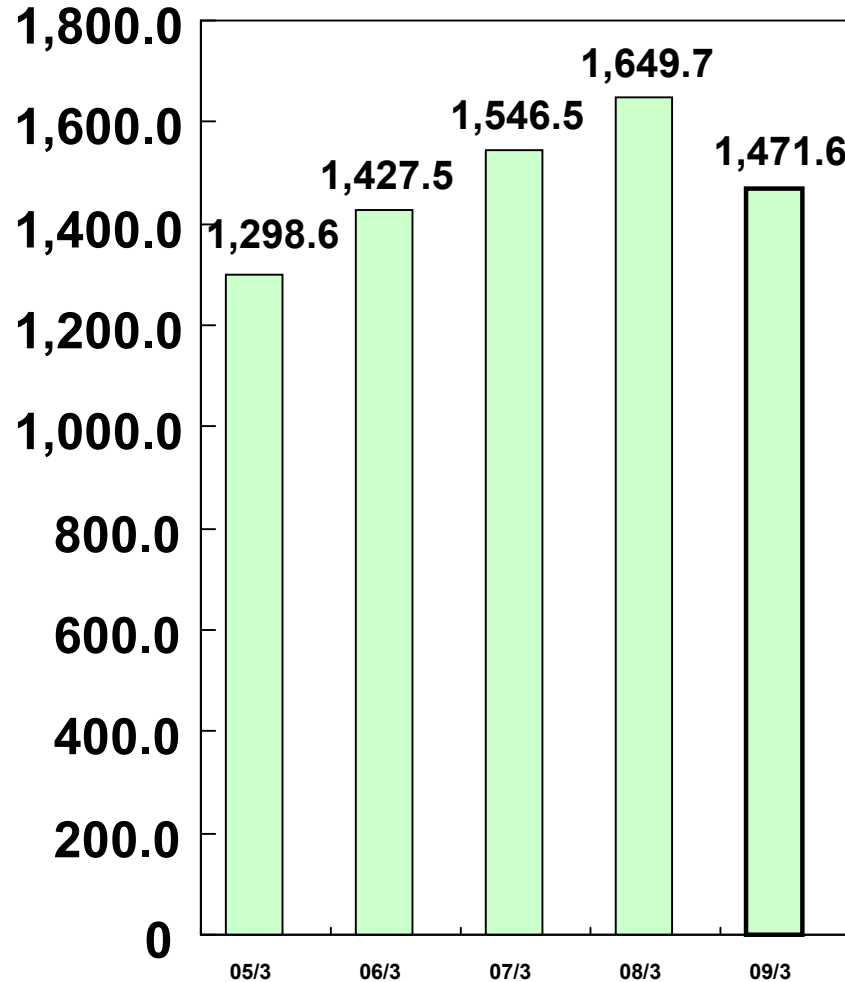
Average: 77.1 → 81.8

*Consolidated business results are the sums of Apr. – Mar. business results in companies whose FY ends on March 31, and Jan. – Dec. business results in companies whose FY ends on December 31.

Trends in Net Sales and Operating Income

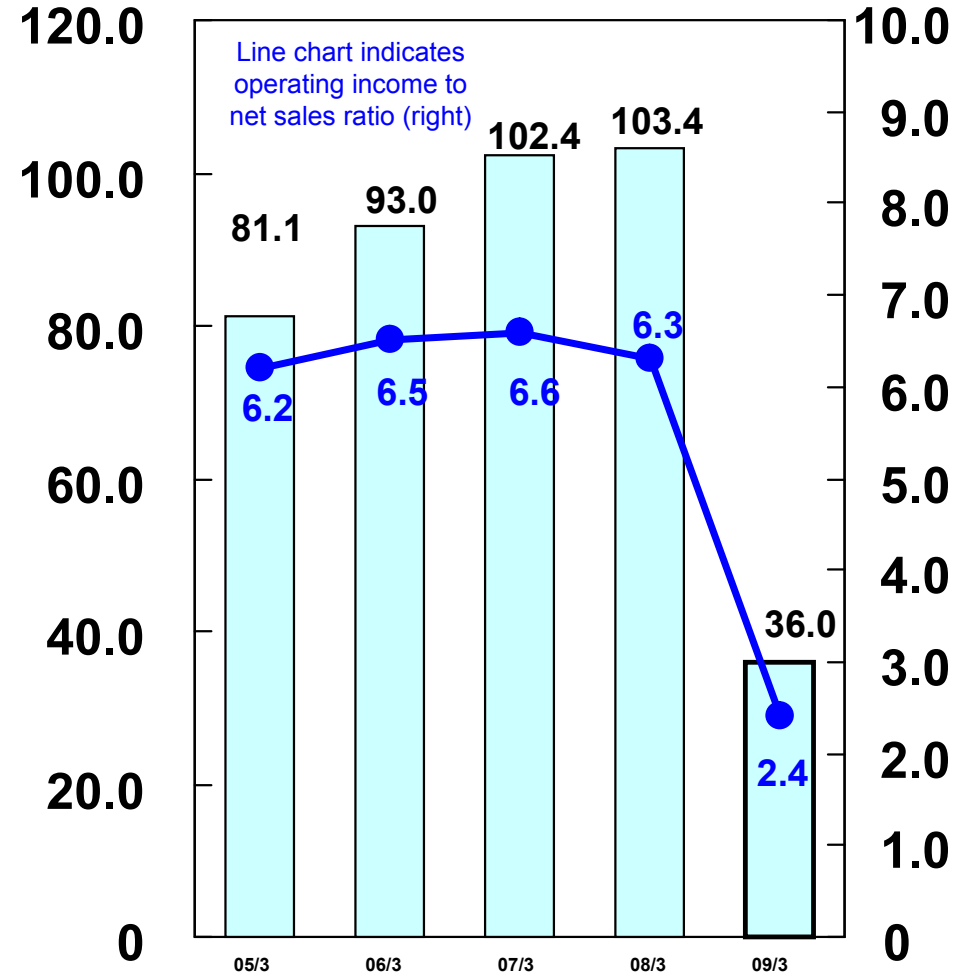
Billion yen

Net Sales



Billion yen

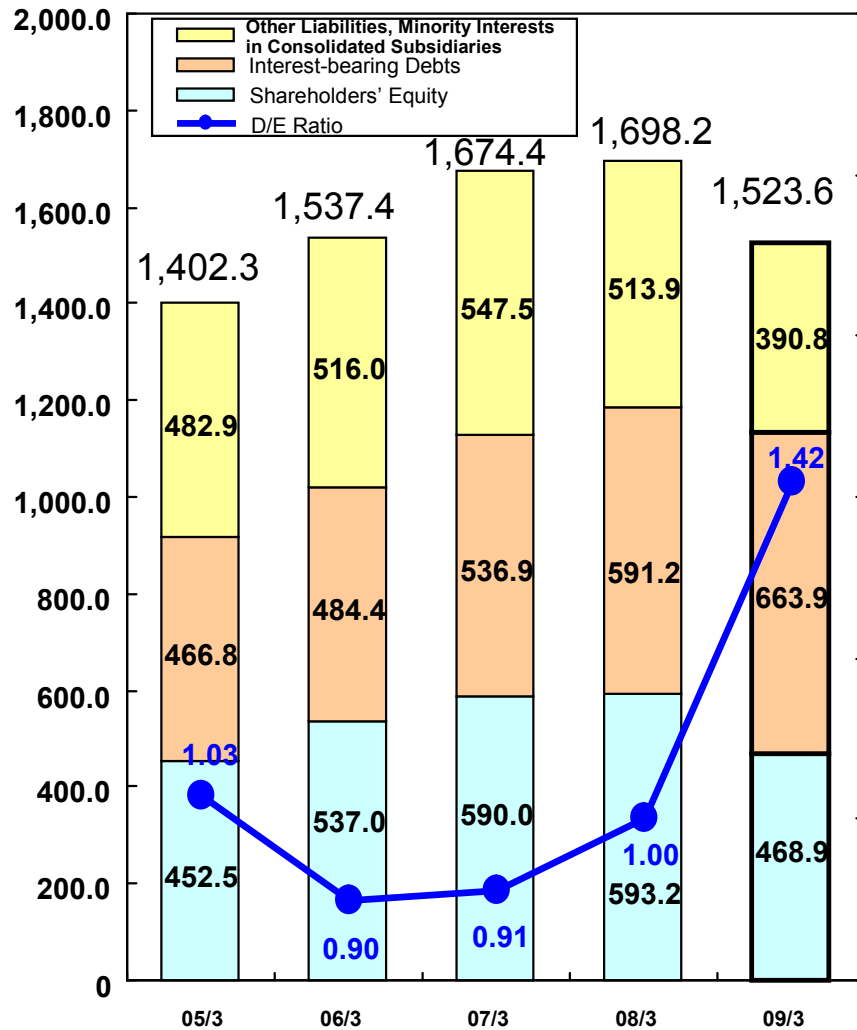
Operating Income



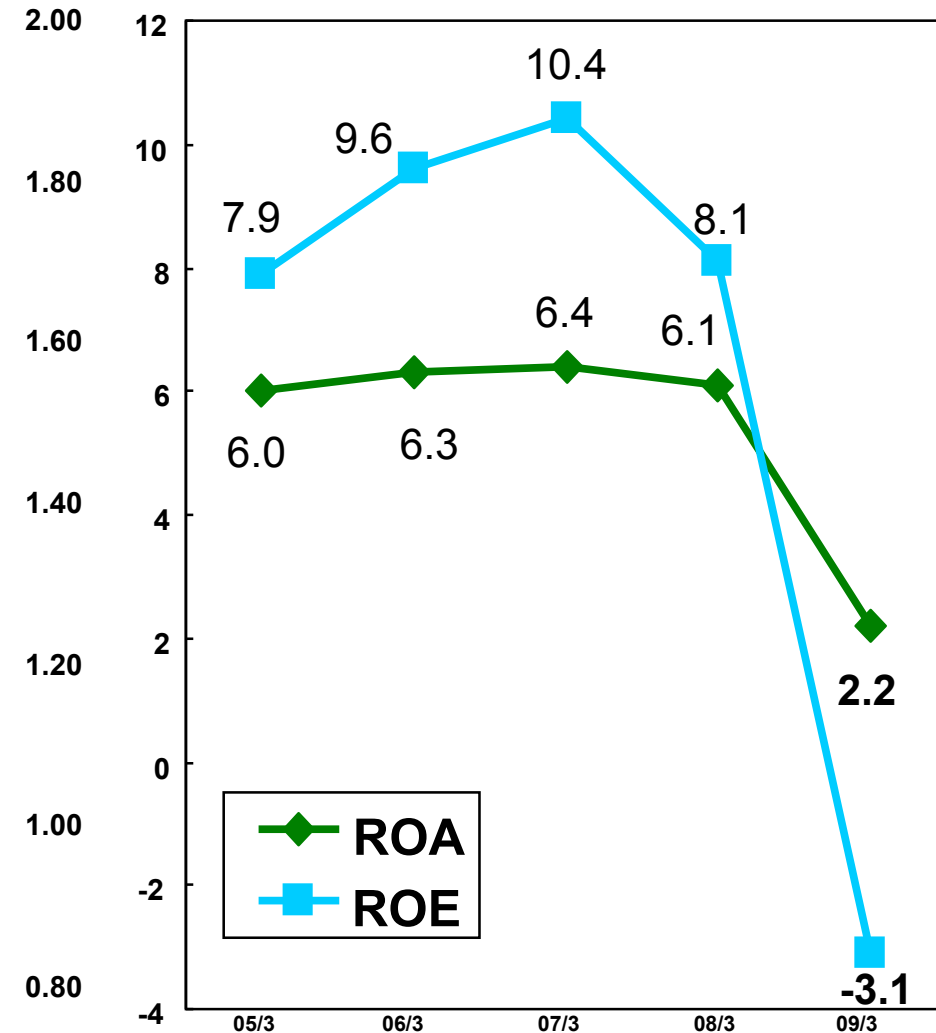
Total Assets, D/E Ratio and ROA · ROE **TORAY** Innovation by Chemistry

ROA = Operating Income / Total Assets
 ROE = Net Income / Shareholders' Equity

Billion yen **Total Assets, D/E Ratio**



times % **ROA · ROE**



Non-operating Income and Expenses

Billion yen

	FY Mar/08	FY Mar/09	Changes	Comments
Non-operating Income	17.5	12.8	-4.7	
Interest and Dividend Income	4.3	3.9	-0.4	
Equity in Earnings of Affiliates	5.8	3.8	-1.9	
Others	7.4	5.1	-2.3	
Non-operating Expenses	▲ 29.5	▲ 28.3	+1.2	
Interest Expenses	▲ 11.5	▲ 11.8	-0.4	
Others	▲ 18.0	▲ 16.5	+1.5	
Non-operating Income and Expenses, net	▲ 12.0	▲ 15.5	-3.5	
Interest and Dividend Income, Interest Expenses, net	▲ 7.1	▲ 7.9	-0.8	

* Positive numbers : Income , Negative numbers (▲) : Expenses

Special Credits and Charges

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Billion yen

	FY Mar/08	FY Mar/09	Changes	Comments
Special Credits	5.6	2.7	-2.9	
Gain on Sales of Property, Plant and Equipment	0.5	1.0	+0.6	
Gain on Sales of Investment Securities	2.4	1.7	-0.7	
Others	2.8	-	-2.8	Adjustment of accrued employees' retirement benefits of an overseas subsidiary for FY Mar/08
Special Charges	▲ 18.5	▲ 43.0	-24.4	
Loss on Sales and Disposal of Property, Plant and Equipment	▲ 5.7	▲ 7.4	-1.8	
Loss on Impairment of Fixed Assets	▲ 7.5	▲ 12.3	-4.8	
Loss on Write-down of Investment Securities	▲ 0.5	▲ 13.8	-13.2	
Loss on Liquidation and Devaluation of Subsidiaries and Affiliates	▲ 0.0	▲ 5.7	-5.7	Loss on liquidation, integration and elimination of subsidiaries, etc.
Loss on Valuation of Inventories	-	▲ 1.2	-1.2	Loss generated by changes in the accounting standards
Others	▲ 4.8	▲ 2.6	+2.2	
Special Credits and Charges, net	▲ 12.9	▲ 40.3	-27.4	

* Positive numbers : Income , Negative numbers (▲) : Expenses

Assets, Liabilities, Net Assets and Free Cash Flows



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Billion yen

	End of Mar/08	End of Mar/09	Changes	Comments
Total Assets	1,698.2	1,523.6	-174.6	
Current Assets	733.2	655.9	-77.3	Decrease of notes receivable and accounts receivable, etc.
Tangible Assets	681.0	596.3	-84.7	Decrease of capital expenditures and effect of foreign currency translation, etc.
Intangible Assets	14.9	10.5	-4.4	
Investments and Other Assets	269.2	260.9	-8.2	

	End of Mar/08	End of Mar/09	Changes	Comments
Total Liabilities	1,056.1	1,011.0	-45.1	
Current Liabilities	544.9	460.8	-84.2	Decrease of notes payable and accounts payable, etc.
Other Liabilities	511.1	550.2	+39.1	Increase of long-term debt, etc.
Total Net Assets	642.2	512.6	-129.5	

<Free Cash Flows>

Billion yen

	FY Mar/08	FY Mar/09	Changes
Cash Flows from Operating Activities	110.4	38.4	-71.9 (-65.2%)
Cash Flows from Investment Activities	▲164.2	▲113.4	+50.8
Free Cash Flows	▲53.8	▲74.9	-21.1

Capital Expenditures, Depreciation and R&D Expenses



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Billion yen

	FY Mar/08	FY Mar/09	Changes	Comments
Capital Expenditures	148.3	91.3	-57.0	Toray : 45.5, Japan : 9.2, Overseas : 36.6
Depreciation -)	85.1	82.9	-2.2	Toray : 40.2, Japan : 12.0, Overseas : 30.7
Transfer, Disposal, etc.	▲ 25.6	▲ 93.2	-67.5	
Changes in Tangible Assets	37.6	▲ 84.7		

Major Capital Expenditures:

<Japan> Toray : Carbon fiber production facilities (Ishikawa)

<Overseas>

CFA : Carbon fiber production facilities (US)

SOFICAR : Carbon fiber production facilities (France)

R&D Expenses

Billion yen

	FY Mar/08	FY Mar/09	Changes
Toray	35.6	39.7	+4.0
Consolidated Subsidiaries	10.2	10.3	+0.1
Consolidated Basis	45.8	50.0	+4.1

Results by Business Segment

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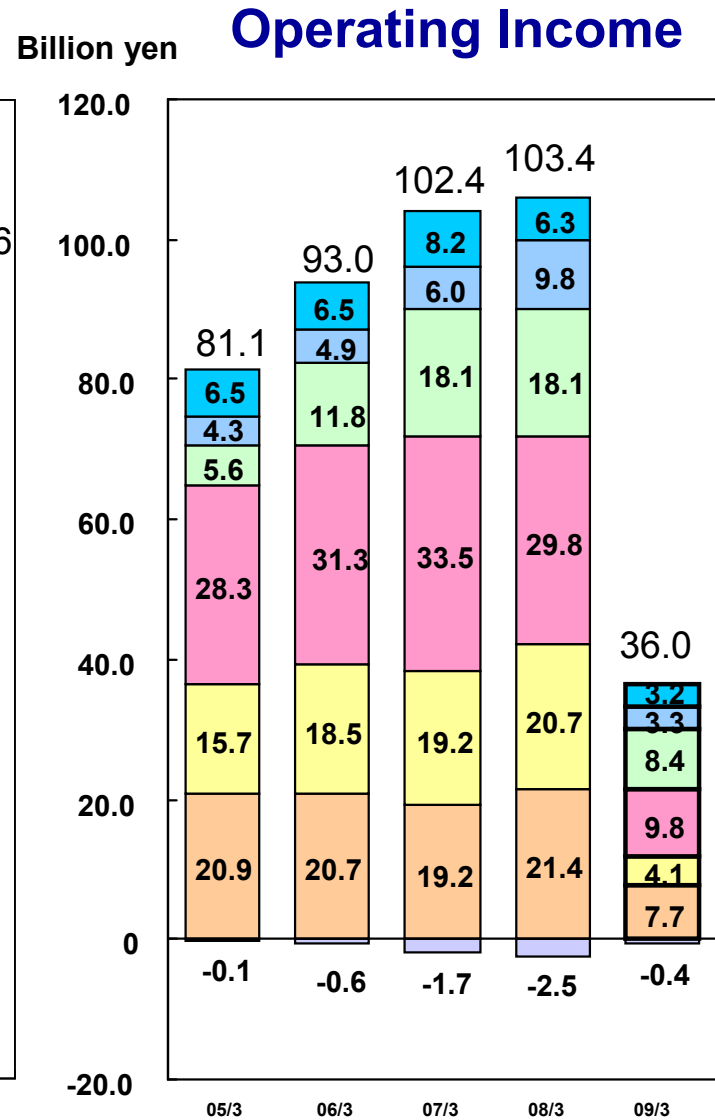
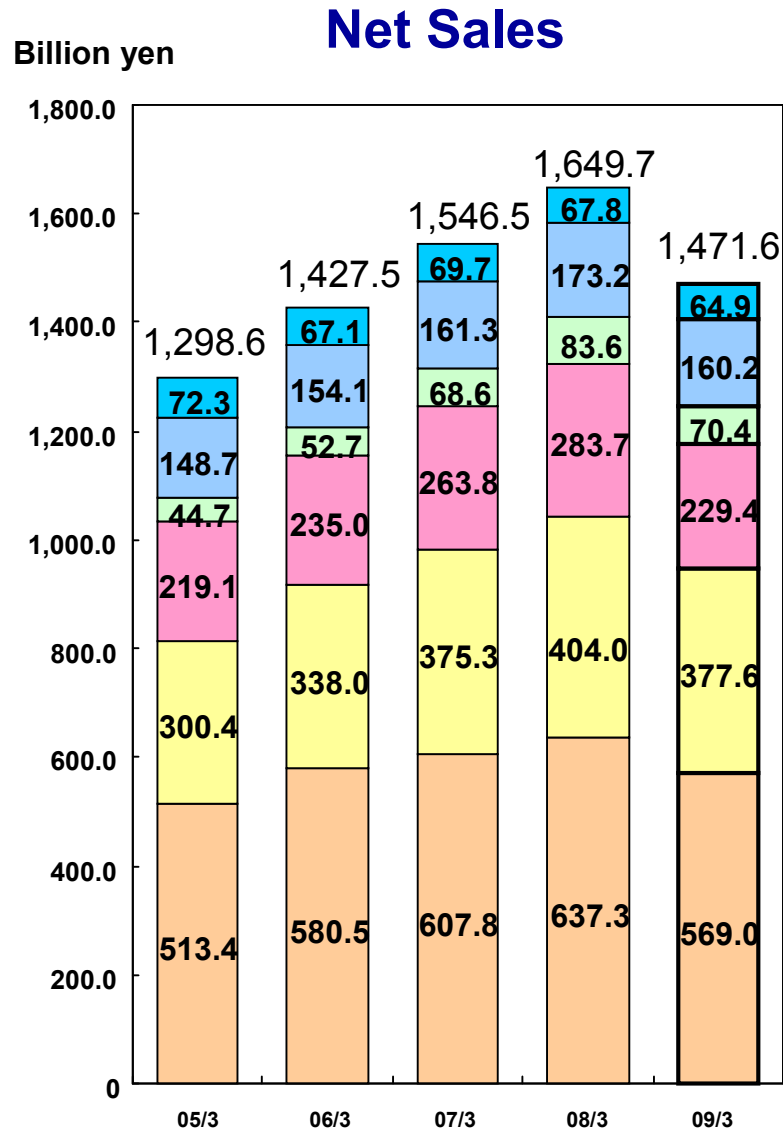
Unit: Billion yen

		Net Sales				Operating Income			
		FY Mar/08	FY Mar/09	Changes	(%)	FY Mar/08	FY Mar/09	Changes	(%)
Fibers & Textiles	1st Half	320.9	300.5	-20.4	(-6.4%)	10.0	6.2	-3.8	(-37.7%)
	2nd Half	316.4	268.5	-48.0	(-15.2%)	11.4	1.4	-9.9	(-87.4%)
	Total	637.3	569.0	-68.3	(-10.7%)	21.4	7.7	-13.7	(-64.1%)
Plastics & Chemicals	1st Half	199.4	219.4	+20.0	(+10.0%)	9.0	8.2	-0.7	(-8.4%)
	2nd Half	204.6	158.2	-46.4	(-22.7%)	11.8	▲ 4.1	-15.9	(-)
	Total	404.0	377.6	-26.4	(-6.5%)	20.7	4.1	-16.6	(-80.3%)
IT-related Products	1st Half	138.7	131.2	-7.6	(-5.5%)	12.8	9.6	-3.2	(-24.9%)
	2nd Half	145.0	98.3	-46.7	(-32.2%)	17.0	0.2	-16.8	(-98.7%)
	Total	283.7	229.4	-54.3	(-19.1%)	29.8	9.8	-19.9	(-67.0%)
Carbon Fiber Composite Materials	1st Half	39.9	38.1	-1.8	(-4.5%)	8.2	5.6	-2.6	(-31.7%)
	2nd Half	43.7	32.3	-11.4	(-26.1%)	9.9	2.8	-7.1	(-71.6%)
	Total	83.6	70.4	-13.2	(-15.8%)	18.1	8.4	-9.7	(-53.6%)
Environment & Engineering	1st Half	71.1	80.4	+9.3	(+13.0%)	2.5	0.2	-2.2	(-90.3%)
	2nd Half	102.1	79.8	-22.3	(-21.8%)	7.3	3.1	-4.2	(-58.0%)
	Total	173.2	160.2	-13.0	(-7.5%)	9.8	3.3	-6.5	(-66.1%)
Life Science & Other Businesses	1st Half	32.3	31.3	-1.0	(-3.1%)	2.4	0.8	-1.7	(-69.1%)
	2nd Half	35.5	33.6	-1.9	(-5.3%)	3.9	2.4	-1.4	(-37.0%)
	Total	67.8	64.9	-2.9	(-4.3%)	6.3	3.2	-3.1	(-49.4%)
(Pharmaceuticals and Medical Products)	1st Half	22.4	22.1	-0.2	(-1.1%)	0.8	▲ 0.7	-1.5	(-)
	2nd Half	26.0	25.4	-0.6	(-2.4%)	1.9	1.0	-0.9	(-46.8%)
	Total	48.4	47.5	-0.9	(-1.8%)	2.8	0.4	-2.4	(-87.3%)
Elimination & Corporate	1st Half					▲ 0.8	▲ 0.3	+0.5	
	2nd Half					▲ 1.8	▲ 0.1	+1.6	
	Total					▲ 2.5	▲ 0.4	+2.1	
Consolidated	1st Half	802.3	800.9	-1.5	(-0.2%)	44.0	30.3	-13.7	(-31.2%)
	2nd Half	847.3	670.7	-176.6	(-20.8%)	59.4	5.7	-53.7	(-90.4%)
	Total	1,649.7	1,471.6	-178.1	(-10.8%)	103.4	36.0	-67.4	(-65.2%)

Trends in Net Sales and Operating Income by Business Segment



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- Life Science & Other Businesses
- Environment & Engineering
- Carbon Fiber Composite Materials
- IT-related Products
- Plastics & Chemicals
- Fibers & Textiles
- Adjustment

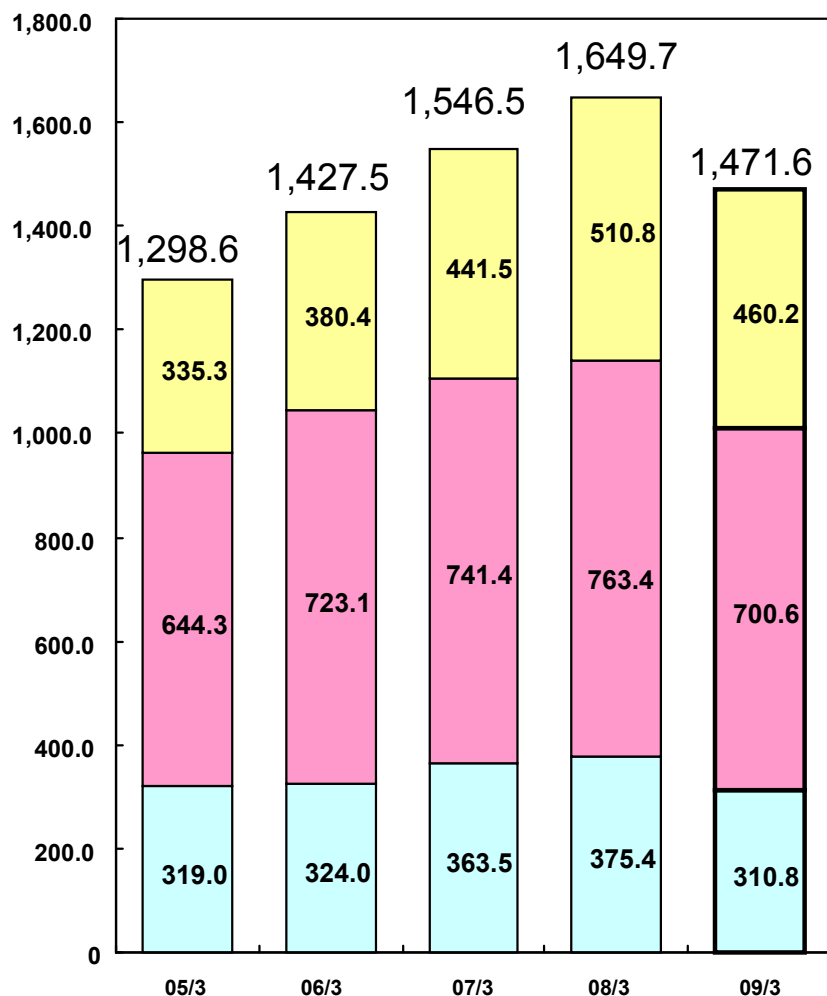
Sales and Operating Income of Toray / Japanese Subsidiaries / Overseas Subsidiaries



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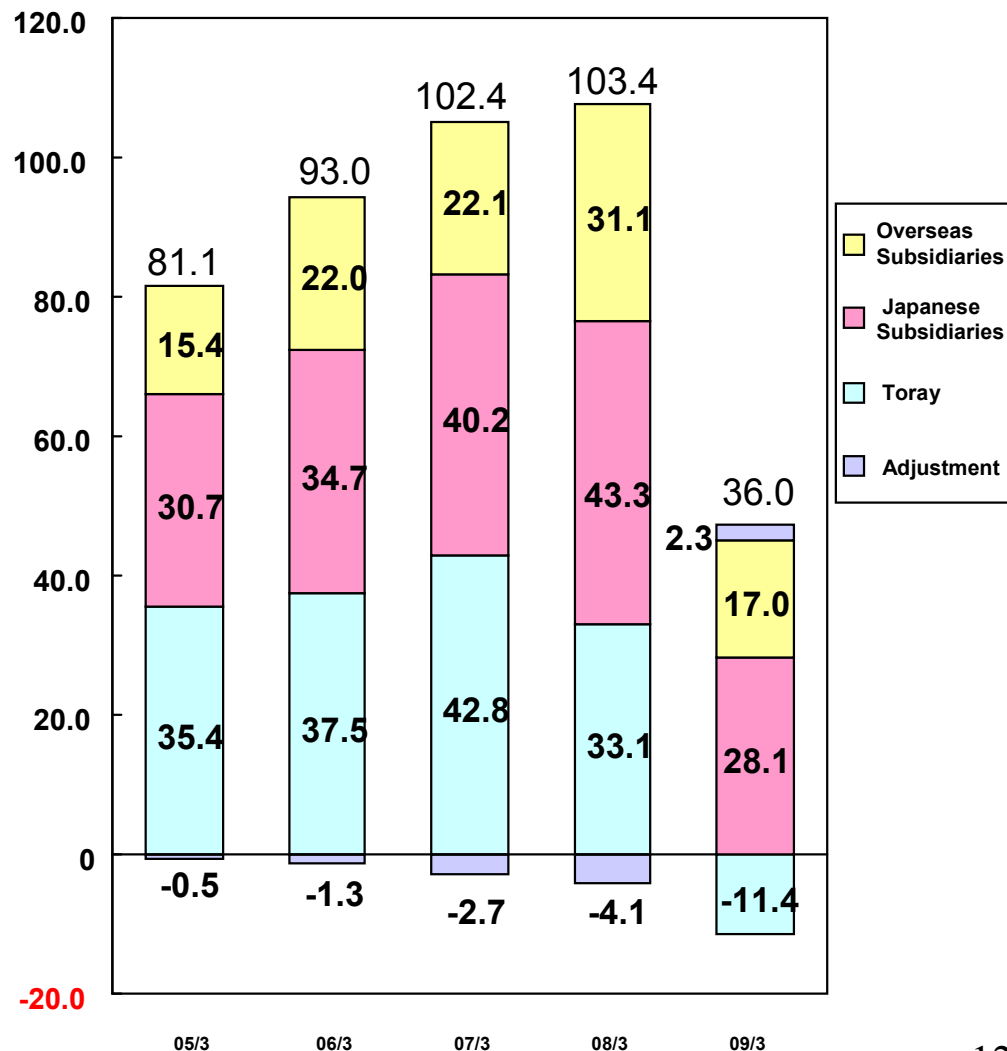
Billion yen

Net Sales



Billion yen

Operating Income



Results by Business Segment (Fibers & Textiles)



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Unit: Billion yen

		FY Mar/08	FY Mar/09	Changes	
Net Sales	Toray	123.6	101.3	-22.3	(-18.0%)
	Japanese Subsidiaries	303.3	279.2	-24.1	(-7.9%)
	Overseas Subsidiaries	210.4	188.5	-22.0	(-10.4%)
	Total	637.3	569.0	-68.3	(-10.7%)
Operating Income	Toray	4.6	▲ 5.4	-10.0	(-)
	Japanese Subsidiaries	9.4	6.9	-2.5	(-26.7%)
	Overseas Subsidiaries	7.7	5.2	-2.5	(-32.5%)
	Adjustment	▲ 0.5	0.9	+1.4	
	Total	21.4	7.7	-13.7	(-64.1%)

<Major Subsidiaries >

Japan : Toray International, Inc.,
Ichimura Sangyo, Co., Ltd.,
Chori Co., Ltd., etc.

Asia : PENFABRIC (Malaysia),
LUCKYTEX (Thailand),
ITS (Indonesia), TFNL (China), etc.

Europe
& US : ALCANTARA (Italy), etc.

Toray: Sales / Income decreased

Demand for apparel applications remained sluggish. After remaining relatively strong in the first half, demand for products for industrial applications declined significantly as an effect of the deteriorating global economy in the second half, as sales volume of such products, especially in the automotive sector, decreased. The company reduced output to adjust inventory levels from the third quarter.

Japanese Subsidiaries: Sales / Income decreased

Apparel business was steady at trading subsidiaries, however, total business remained sluggish reflecting the impact of economic downturn in Japan and overseas.

Overseas Subsidiaries: Sales / Income decreased

Man-made suede business in Europe and airbag applications in Thailand registered strong growth until summer. However, after autumn, the business on the whole suffered from demand decrease caused by the economic downturn.

Results by Business Segment (Plastics & Chemicals)



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Unit: Billion yen

		FY Mar/08	FY Mar/09	Changes	
Net Sales	Toray	90.8	76.4	-14.3	(-15.8%)
	Japanese Subsidiaries	141.3	140.9	-0.4	(-0.3%)
	Overseas Subsidiaries	171.9	160.3	-11.6	(-6.7%)
	Total	404.0	377.6	-26.4	(-6.5%)
Operating Income	Toray	2.4	▲ 7.1	-9.6	(-)
	Japanese Subsidiaries	10.3	7.7	-2.6	(-25.1%)
	Overseas Subsidiaries	8.2	2.6	-5.6	(-68.7%)
	Adjustment	▲ 0.2	0.9	+1.1	
	Total	20.7	4.1	-16.6	(-80.3%)

<Major Subsidiaries>

Japan : Toray Advanced Film Co., Ltd.,
Toray Fine Chemicals Co., Ltd.,
Soda Aromatic Co., Ltd.,
Chori Co., Ltd., etc.
Overseas : TPA (US), TPM (Malaysia),
TPEu (France), TSI (Korea), etc.

Toray: Sales / Income decreased

In the plastic resins business, applications including automobiles and electric / electronic appliances performed strongly in the first half, however, in the second half, sales volume decreased due to the demand decline reflecting the impact of the deteriorating global economy. In the films business, though sales for solar cells applications expanded, shipment of other applications slowed down with the impact of the economic downturn. The company reduced output to adjust inventory levels from the third quarter.

Japanese Subsidiaries: Sales remained flat / Income decreased

A fine chemicals-related subsidiary performed strongly and transaction volume expanded at trading subsidiaries until the first two quarters. However, from the third quarter, business was sluggish due to the impact of demand decline as an effect of the worldwide economic deterioration.

Overseas Subsidiaries: Sales / Income decreased

Films subsidiaries achieved good performance, however, a Malaysian plastic resins subsidiary was impacted by the steep rise in raw materials and fuel prices until the first two quarters, and from the third quarter, the company suffered from the rapid demand decline caused by the deteriorating global economy, and as a result, its earnings drastically decreased.

Results by Business Segment (IT-related Products)



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Unit: Billion yen

		FY Mar/08	FY Mar/09	Changes	
Net Sales	Toray	118.3	98.1	-20.2	(-17.1%)
	Japanese Subsidiaries	86.5	67.8	-18.7	(-21.6%)
	Overseas Subsidiaries	78.9	63.5	-15.4	(-19.5%)
	Total	283.7	229.4	-54.3	(-19.1%)
Operating Income	Toray	15.9	2.2	-13.7	(-86.2%)
	Japanese Subsidiaries	7.9	4.4	-3.5	(-44.5%)
	Overseas Subsidiaries	5.8	3.1	-2.7	(-46.3%)
	Adjustment	0.2	0.1	-0.0	
	Total	29.8	9.8	-19.9	(-67.0%)

<Major Subsidiaries>

Japan : Toray Engineering Co., Ltd.,
Toray Advanced Film Co., Ltd., etc.
Overseas : TPA (US), TPEu (France),
TSI (Korea), STEMCO (Korea), etc.

Toray: Sales / Income decreased

Sales of semiconductor coating materials, LCD color filters, PDP materials, etc. grew relatively strongly until the first two quarters. From the third quarter, however, sales volume decreased due to the impact of production adjustments in flat panel displays and semiconductor / electronic components industries. The company reduced output to adjust inventory levels from the third quarter.

Japanese Subsidiaries: Sales / Income decreased

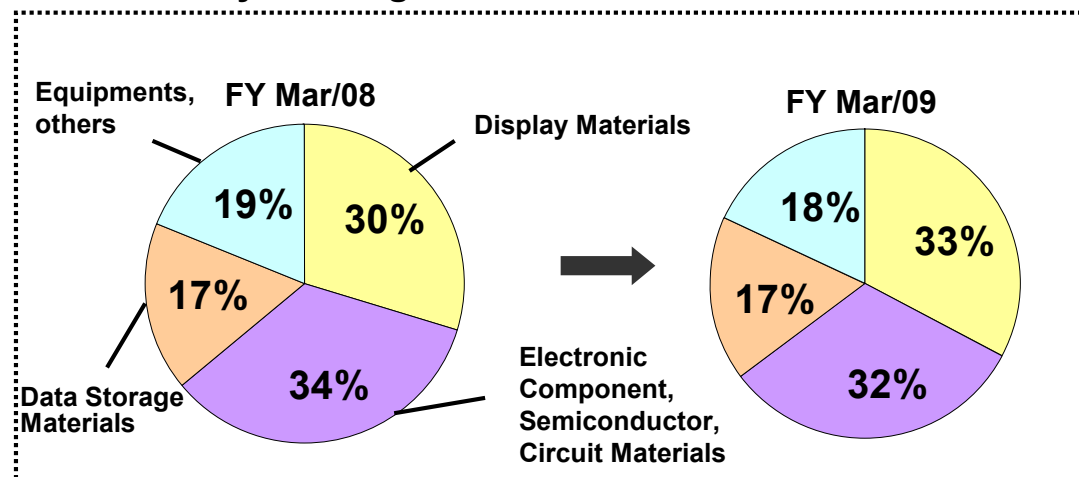
IT-related machinery subsidiary performed strongly. Meanwhile, the films business remained sluggish at a films subsidiary reflecting the production adjustments of flat panel displays. Transaction volume also declined at trading subsidiaries.

Overseas Subsidiaries: Sales / Income decreased

A Korean circuit materials-related subsidiary performed strongly until the third quarter. However, in the fourth quarter, Korean films and circuit materials-related subsidiaries experienced a major decline in sales with the impact of production adjustments of flat panel displays and electronic components industries.

Details of the Sales of IT-related Products Segment

【Sales ratio by sub-segment】



【Sales trends by sub-segment】

(Unit: Billion yen)

Sub-segment	Full fiscal year		
	FY Mar/08	FY Mar/09	Changes
Display Materials	84.5	75.2	- 11%
Electronic Component, Semiconductor, Circuit Materials	97.1	73.1	- 25%
Data Storage Materials	48.8	40.0	- 18%
Equipments, others	53.4	41.1	- 23%
Total of IT-related Products Segment	283.7	229.4	- 19%

Sub-segments	Products
Display Materials	Optical films, processed optical films, PDP paste materials, color filters, paste materials for color filters, chemicals materials, OLED materials, etc.
Electronic Component, Semiconductor, Circuit Materials	Films for electronic components / circuit materials, FPC copper clad laminated films, adhesive tapes for TAB, adhesive sheets for semiconductors / electronic components, semiconductor coating materials, CMP pads, two-layer copper clad laminated films, TAB tapes, COF tapes, plastics, plastics products, etc.
Data Storage Materials	Magnetic materials, TTR (Thermal Transfer Ribbon), films for graphic art base, graphic materials, etc.
Equipments, others	Slit coaters for LCD, die bonding equipment, inspection equipment, equipment / components for PDP, trading companies, IT support systems, services, others

Results by Business Segment (Carbon Fiber Composite Materials)



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Unit: Billion yen

		FY Mar/08	FY Mar/09	Changes	
Net Sales	Toray	74.4	49.9	-24.5	(-33.0%)
	Japanese Subsidiaries	48.5	36.1	-12.4	(-25.5%)
	Overseas Subsidiaries	71.1	63.7	-7.4	(-10.4%)
	Adjustment	▲ 110.4	▲ 79.3	+31.1	
	Total	83.6	70.4	-13.2	(-15.8%)
Operating Income	Toray	8.5	1.5	-7.0	(-82.5%)
	Japanese Subsidiaries	0.5	0.3	-0.3	(-49.9%)
	Overseas Subsidiaries	9.7	6.6	-3.1	(-31.9%)
	Adjustment	▲ 0.6	0.1	+0.7	
	Total	18.1	8.4	-9.7	(-53.6%)

<Major Subsidiaries>

Japan : Toray International, Inc.

Overseas : SOFICAR (France),
CFA (US), TCA (US)

As the segment highly conducts global operation with Japanese, Europe, and US facilities, internal sales figures are shown in adjustment line to describe the true state of the business.

Toray: Sales / Income decreased

Japanese Subsidiaries: Sales / Income decreased

Overseas Subsidiaries: Sales / Income decreased

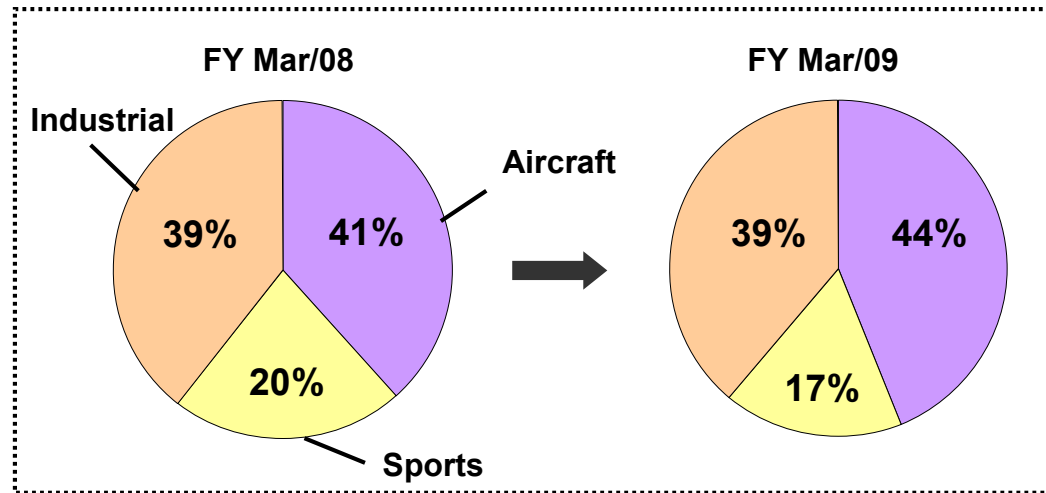
Reflecting the worldwide economic deterioration, sales volume declined in sports and industrial applications. As for aircraft applications, net sales also decreased due to such effects as delay in the Boeing 787 program. Since the year-end, the company reduced output to adjust inventory levels, and decided to postpone the start up of a new production facility.

Details of the Sales of Carbon Fiber Composite Materials Segment



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【Sales ratio by sub-segment】



【Sales trends by sub-segment】

(Unit: Billion yen)

Sub-segment	FY Mar/08	FY Mar/09	Changes
Aircraft	34.3	31.3	- 9%
Sports	16.6	11.7	- 29%
Industrial	32.7	27.4	- 16%
Total of Carbon Fiber Composite Materials Segment	83.6	70.4	- 16%

Sub-segments	Applications
Aircraft	Commercial Aircraft Satellites, etc.
Sports	Golf Shafts Fishing Rods Bicycles Tennis Rackets, etc.
Industrial	Pressure Vessels / Tanks Automobiles Boats Windmills PC Chassis Civil Engineering / Construction-related applications Machine parts Fuel cell related materials, etc.

Results by Business Segment (Environment & Engineering)



Innovation by Chemistry

Unit: Billion yen

		FY Mar/08	FY Mar/09	Changes	
Net Sales	Toray	8.8	8.4	-0.4	(-4.8%)
	Japanese Subsidiaries	162.7	148.8	-13.9	(-8.5%)
	Overseas Subsidiaries	1.7	3.0	+1.3	(+76.2%)
	Total	173.2	160.2	-13.0	(-7.5%)
Operating Income	Toray	▲ 0.4	▲ 2.5	-2.1	(-)
	Japanese Subsidiaries	10.7	5.8	-4.9	(-45.8%)
	Overseas Subsidiaries	▲ 0.6	▲ 0.5	+0.1	(-)
	Adjustment	0.0	0.5	+0.4	
	Total	9.8	3.3	-6.5	(-66.1%)

<Major Subsidiaries>

Japan : Toray Construction Co., Ltd.,
Toray Engineering Co., Ltd.,
Toray ACE Co., Ltd.,
Suido Kiko Kaisha, Ltd., etc.

Toray: Sales / Income decreased

In the water treatment business, sales of RO membranes and MBRs expanded especially in Europe / US and in the Middle East. Japanese sales of home water purifiers also performed strongly. However, the strong yen pushed down revenue of export business in terms of yen and expenses increased accompanying business expansion.

Japanese Subsidiaries: Sales / Income decreased

Sales decreased due to the effects of fewer completed projects at an engineering subsidiary and condominium business at a construction subsidiary. Performance at a water-treatment engineering subsidiary remained sluggish.

Overseas Subsidiaries: Sales increased / Income improved

Sales expanded steadily at a US water-treatment subsidiary.

Results by Business Segment (Life Science & Other Businesses)



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Unit: Billion yen

		FY Mar/08	FY Mar/09	Changes	
Net Sales	Toray	12.4	10.8	-1.6	(-12.8%)
	Japanese Subsidiaries	53.8	52.1	-1.8	(-3.3%)
	Overseas Subsidiaries	1.5	2.0	+0.5	(+30.3%)
	Total	67.8	64.9	-2.9	(-4.3%)
	(Pharmaceuticals and Medical Products)	48.4	47.5	-0.9	(-1.8%)
Operating Income	Toray	2.0	-0.1	-2.1	(-)
	Japanese Subsidiaries	4.4	3.0	-1.4	(-31.6%)
	Overseas Subsidiaries	0.3	0.0	-0.3	(-89.3%)
	Adjustment	▲ 0.5	0.2	+0.7	
	Total	6.3	3.2	-3.1	(-49.4%)
	(Pharmaceuticals and Medical Products)	2.8	0.4	-2.4	(-87.3%)

<Major Subsidiaries>

Japan : Toray Medical Co., Ltd.,
Toray Research Center Inc.,
Toray Enterprise Corp., etc.

Pharmaceuticals and Medical Products: Sales / Income decreased

Sales of artificial kidney increased, however, the pharmaceuticals and medical products business kept weak reflecting the impacts of falling pharmaceutical prices due to NHI drug price revision and reimbursement price reduction as well as intensified market competition. An oral antipruritus drug for hemodialysis patients, REMITCH®, developed jointly by Japan Tobacco Inc., Torii Pharmaceutical Co., Ltd. and the company, was launched by Torii in March.

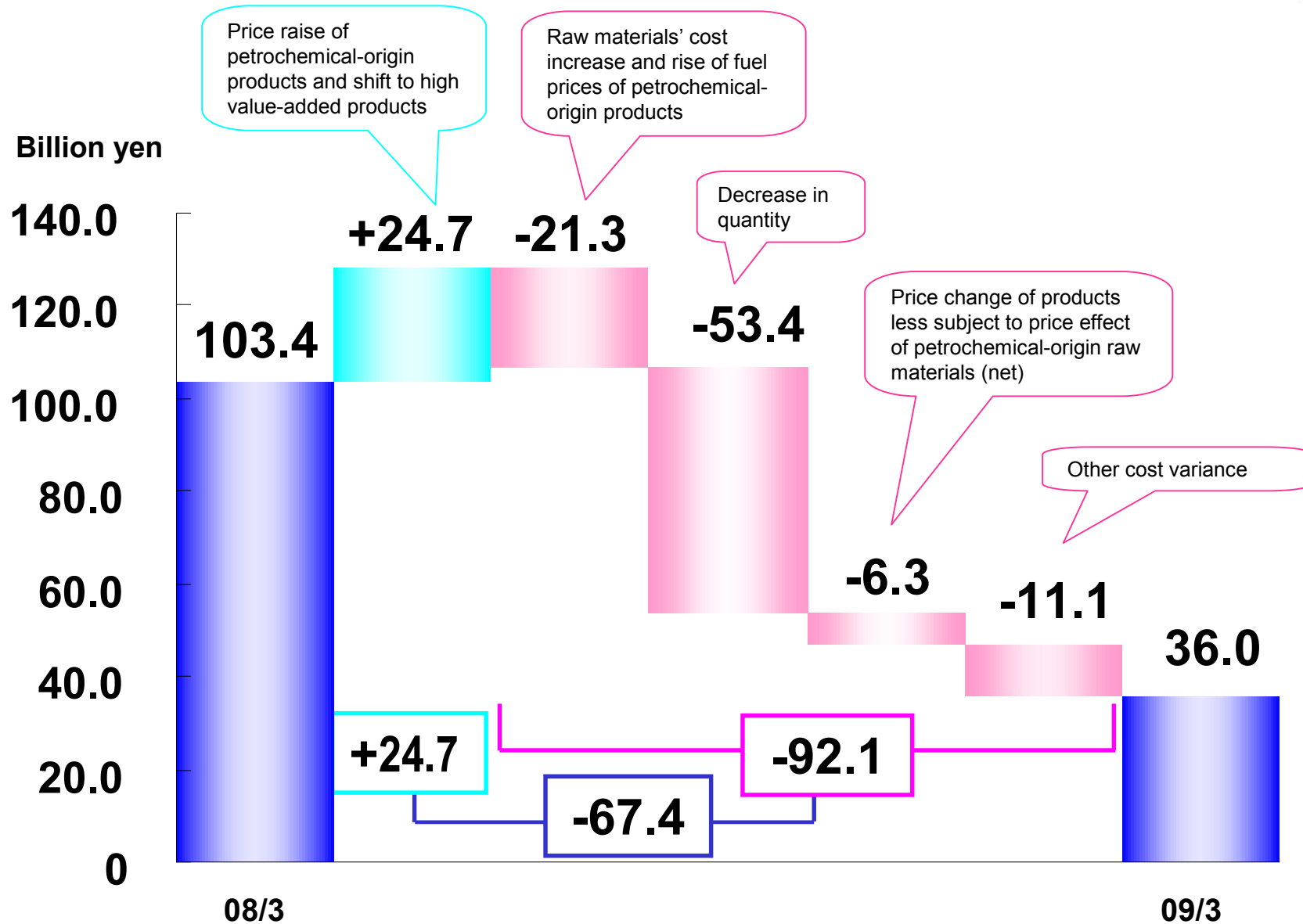
Others: Sales / Income decreased

Total achievements remained weak due to the decreased transaction volume at Japanese trading subsidiaries and fewer orders at an analytical service subsidiary.

Income Variance Factor Analysis



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Results of Major Subsidiaries



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Billion yen

	Net Sales			Operating Income			
	FY Mar/08	FY Mar/09	Changes	FY Mar/08	FY Mar/09	Changes	
Toray International Inc. *1	428.2	358.6	-69.6	6.6	5.8	-0.9	
Toray Engineering Co., Ltd.	111.6	96.7	-14.9	9.1	7.7	-1.4	
Toray Construction Co., Ltd.	59.4	59.3	-0.1	3.1	1.0	-2.1	
Toray Advanced Film Co., Ltd.	47.5	42.3	-5.3	3.7	0.1	-3.5	
Toray Medical Co., Ltd.	35.4	35.6	+0.2	1.2	0.2	-1.0	
TSI (Korea)	92.1	81.0	-11.1	6.1	6.4	+0.3	
TPM (Malaysia)	55.2	50.2	-5.0	1.8	▲3.5	-5.3	
Subsidiaries in Southeast Asia *2	Fibers & Textiles	116.7	99.2	-17.5	2.2	1.0	-1.1
	Plastics & Chemicals	64.7	60.2	-4.4	2.6	▲2.3	-5.0
	Others	8.6	6.4	-2.2	0.0	▲0.1	-0.1
	Total	190.0	165.8	-24.1	4.8	▲1.4	-6.2
Subsidiaries in China *3	Fibers & Textiles	88.3	92.4	+4.1	1.1	▲0.1	-1.2
	Plastics & Chemicals	46.1	44.0	-2.1	0.9	0.5	-0.4
	Others	14.9	13.1	-1.8	1.1	0.6	-0.6
	Total	149.3	149.5	+0.2	3.1	1.0	-2.1
Film Subsidiaries (Overseas) *4	Plastics & Chemicals	90.4	86.2	-4.3	3.8	4.4	+0.6
	IT-related Products	44.7	36.9	-7.9	4.6	2.9	-1.7
	Total	135.2	123.0	-12.1	8.4	7.3	-1.1

*1 : Toray Ireeve Corp. and Toray Fishing Corp. were integrated into Toray International, Inc. as of April 1, 2008 and are included in the above figure

*2 : ITS, ETX, ISTEM, ACTEM, CENTEX, Penfibre, PAB-G, TTS, LTX, TTTM, TPM sum total

*3 : TFNL, TSD, TAK/TAZ, TJQ, TPN, TCH, TSL, THK-G, TPHK/TPSZ, RKH/RKZ, TFH/TFZ sum total

*4 : TSI (films/electronic materials), Penfibre (films), TPA, TPEu, TFH/TFZ sum total

Number of Employees, Changes in Subsidiaries and Affiliates



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Number of Employees

Number of people

	End of Mar/08	End of Mar/09	Changes
Toray	7,234	7,348	+114
Japanese Consolidated Subsidiaries	9,788	10,385	+597
Overseas Consolidated Subsidiaries	21,543	20,191	- 1,352
Total	38,565	37,924	- 641

Changes in Subsidiaries and Affiliates

Number of companies

		End of Mar/08	End of Mar/09	Changes
Consolidated Subsidiaries (a)	Japan	66	60	-6
	Overseas	78	75	-3
	Total	144	135	-9
Subsidiaries accounted for by Equity Method (b)	Japan	34	27	-7
	Overseas	21	24	+3
	Total	55	51	-4
Total Subsidiaries (a) + (b)	Japan	100	87	-13
	Overseas	99	99	±0
	Total	199	186	-13
Affiliates accounted for by Equity Method (c)	Japan	12	13	+1
	Overseas	27	25	-2
	Total	39	38	-1
Companies subject to Consolidation (a) + (b) + (c)	Japan	112	100	-12
	Overseas	126	124	-2
	Total	238	224	-14

A decorative graphic consisting of a dark blue horizontal line at the top, followed by a light blue and cyan gradient shape that tapers to the left and widens to the right, resembling a stylized wave or a rising curve.

II. Business Forecast for the Fiscal Year Ending March 2010 (Consolidated Basis)

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Forecast Summary



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Billion yen

		FY Mar/09	FY Mar/10 Forecast	Changes
Net Sales	1st Half	800.9	570.0	-230.9 (-28.8%)
	2nd Half	670.7	730.0	+59.3 (+8.8%)
	Total	1,471.6	1,300.0	-171.6 (-11.7%)
Operating Income	1st Half	30.3	▲ 15.0	-45.3 (-)
	2nd Half	5.7	30.0	+24.3 (+425.3%)
	Total	36.0	15.0	-21.0 (-58.3%)
Ordinary Income	1st Half	27.5	▲ 20.0	-47.5 (-)
	2nd Half	▲ 7.0	25.0	+32.0 (-)
	Total	20.5	5.0	-15.5 (-75.6%)
Net Income	1st Half	10.5	▲ 20.0	-30.5 (-)
	2nd Half	▲ 26.9	15.0	+41.9 (-)
	Total	▲ 16.3	▲ 5.0	+11.3 (-)

Net Income per Share	1st Half	7.5 yen	▲ 14.3 yen
	2nd Half	▲ 19.2 yen	10.7 yen
	Total	▲ 11.7 yen	▲ 3.6 yen
Dividend per Share	1st Half	5.0 yen	2.5 yen
	2nd Half	2.5 yen	2.5 yen
	Total	7.5 yen	5.0 yen
Dividend Payout Ratio	1st Half	66.4%	-
	2nd Half	-	23.3%
	Total	-	-

Remarks : Estimated exchange rate : 95 yen / US\$
Estimated oil price : 60 US\$/ B (DUBAI FOB)

Forecast by Business Segment

TORAY

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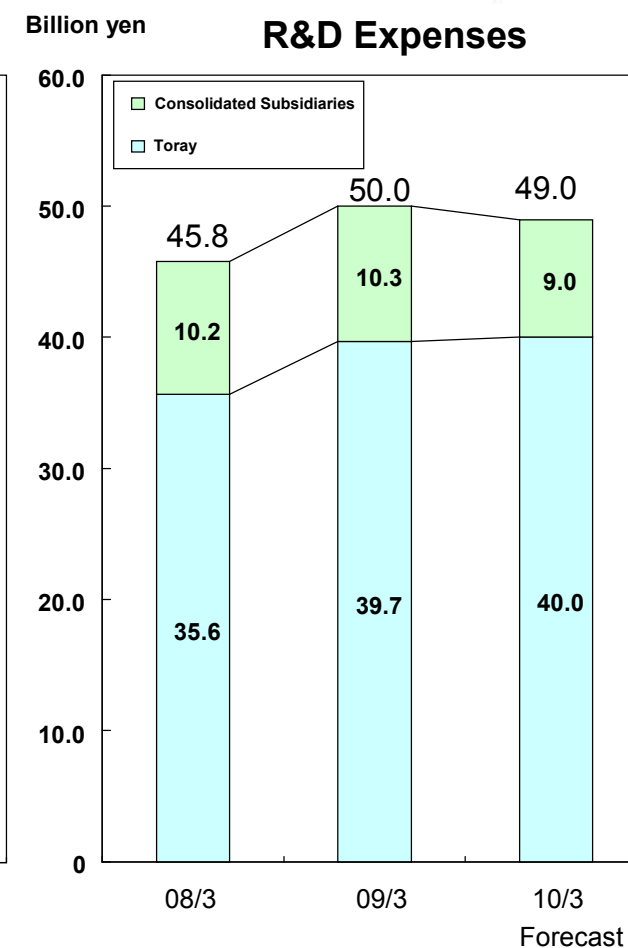
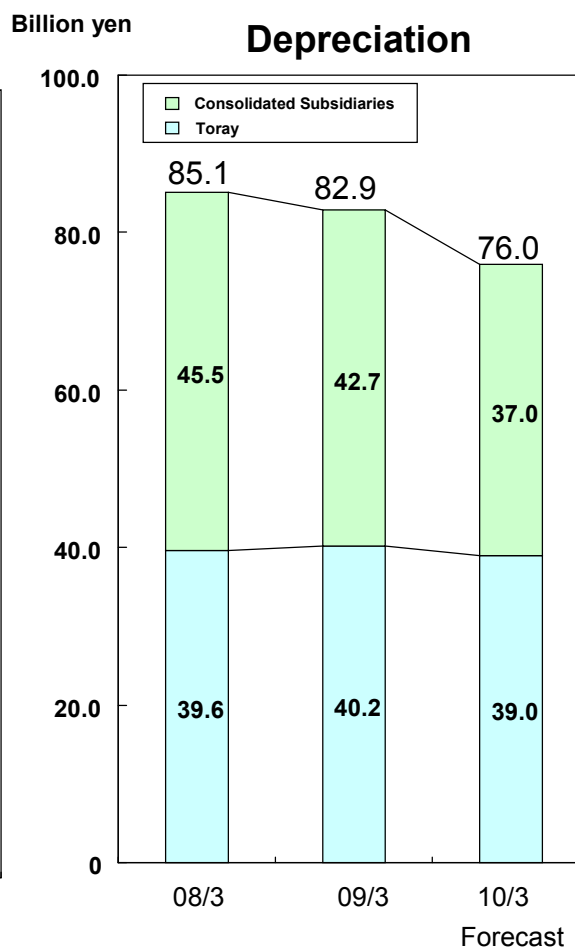
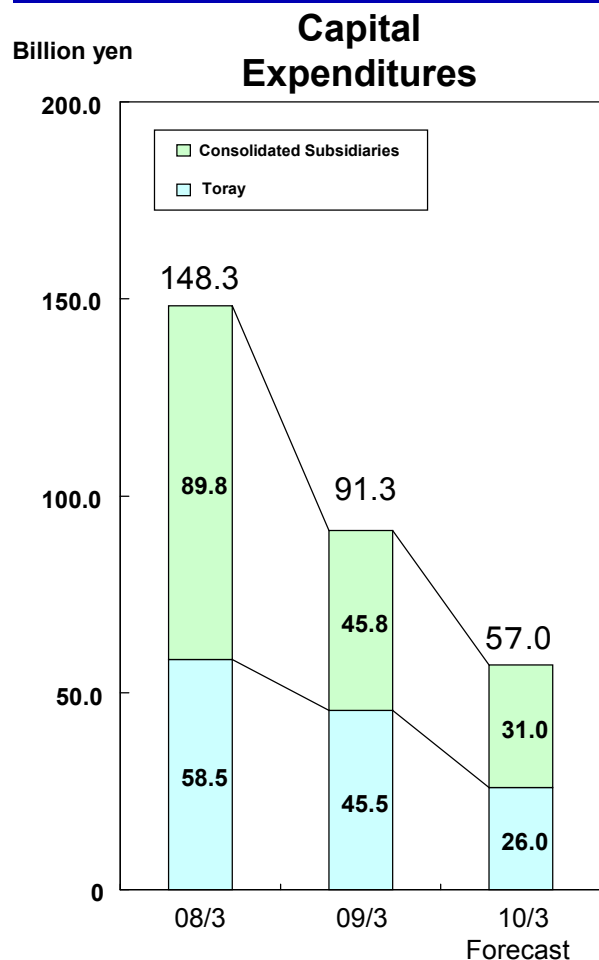
Unit: Billion yen

		Net Sales				Operating Income			
		FY Mar/09	FY Mar/10	Changes	(%)	FY Mar/09	FY Mar/10	Changes	(%)
Fibers & Textiles	1st Half	300.5	230.0	-70.5	(-23.5%)	6.2	▲ 4.0	-10.2	(-)
	2nd Half	268.5	270.0	+1.6	(+0.6%)	1.4	7.0	+5.6	(+387.1%)
	Total	569.0	500.0	-69.0	(-12.1%)	7.7	3.0	-4.7	(-60.9%)
Plastics & Chemicals	1st Half	219.4	135.0	-84.4	(-38.5%)	8.2	▲ 3.0	-11.2	(-)
	2nd Half	158.2	170.0	+11.8	(+7.4%)	▲ 4.1	6.0	+10.1	(-)
	Total	377.6	305.0	-72.6	(-19.2%)	4.1	3.0	-1.1	(-26.3%)
IT-related Products	1st Half	131.2	90.0	-41.2	(-31.4%)	9.6	▲ 2.0	-11.6	(-)
	2nd Half	98.3	110.0	+11.7	(+11.9%)	0.2	6.0	+5.8	(-)
	Total	229.4	200.0	-29.4	(-12.8%)	9.8	4.0	-5.8	(-59.3%)
Carbon Fiber Composite Materials	1st Half	38.1	25.0	-13.1	(-34.4%)	5.6	▲ 3.0	-8.6	(-)
	2nd Half	32.3	35.0	+2.7	(+8.4%)	2.8	3.0	+0.2	(+6.2%)
	Total	70.4	60.0	-10.4	(-14.8%)	8.4	0.0	-8.4	(-100.0%)
Environment & Engineering	1st Half	80.4	60.0	-20.4	(-25.4%)	0.2	▲ 2.0	-2.2	(-)
	2nd Half	79.8	110.0	+30.2	(+37.8%)	3.1	5.0	+1.9	(+63.1%)
	Total	160.2	170.0	+9.8	(+6.1%)	3.3	3.0	-0.3	(-9.2%)
Life Science & Other Businesses	1st Half	31.3	30.0	-1.3	(-4.0%)	0.8	▲ 1.0	-1.8	(-)
	2nd Half	33.6	35.0	+1.4	(+4.0%)	2.4	3.0	+0.6	(+23.5%)
	Total	64.9	65.0	+0.1	(+0.1%)	3.2	2.0	-1.2	(-37.2%)
(Pharmaceuticals and Medical Products)	1st Half	22.1	21.0	-1.1	(-5.0%)	▲ 0.7	▲ 1.0	-0.3	(-)
	2nd Half	25.4	27.0	+1.6	(+6.4%)	1.0	1.0	-0.0	(-3.3%)
	Total	47.5	48.0	+0.5	(+1.1%)	0.4	0.0	-0.4	(-100.0%)
Elimination & Corporate	1st Half					▲ 0.3	0.0	+0.3	
	2nd Half					▲ 0.1	0.0	+0.1	
	Total					▲ 0.4	0.0	+0.4	
Consolidated	1st Half	800.9	570.0	-230.9	(-28.8%)	30.3	▲ 15.0	-45.3	(-)
	2nd Half	670.7	730.0	+59.3	(+8.8%)	5.7	30.0	+24.3	(+425.3%)
	Total	1,471.6	1,300.0	-171.6	(-11.7%)	36.0	15.0	-21.0	(-58.3%)

Forecast of Capital Expenditures, Depreciation and R&D Expenses



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Major investment projects regarded as Growth and Expansion in FY Mar/10

Segments	Products	Company	Production Capacity	Start Operation
Plastics & Chemicals	Bi-axially oriented polypropylene (OPP) metalized film (new)	TFE (France)	Film production facility :20,000t/yr Metilizing facility :22,000t/yr	April, 2010
Environment & Engineering	RO membrane / assembly of membrane elements (new)	TBMC (China)	The annual production capacity of RO membrane and element increases by 1.5 times	April, 2010

Descriptions of predicted business results, projections, and business plans for the Fiscal Year ending March 2010 contained in this material are based on predictive forecasts of the future business environment made at the present time.

The material in this presentation is not a guarantee of the Company's future business performance.